



Physician Arrangements

Physician alignment strategies are key to the success of health systems across the country. However, growth in the number and complexity of physician arrangements can make the process very challenging to manage.

CHAN Healthcare is Your Comprehensive Solution

CHAN Healthcare is a trusted resource helping to simplify the complexity and assist your organization with the management of physician arrangements. Our extensive healthcare knowledge and expertise, coupled with our integrated and collaborative approach, allows us to help you understand the principal elements necessary to establish and maintain a successful physician arrangement strategy. CHAN Healthcare provides insight and analysis into the following areas:

Physician Compensation

- Appraisal of base salary, incentive compensation, and bonuses
- Assessment of physician payments per contract terms
- Validation of complex physician arrangements

Physician Contracting

- Assessment of management and control of physician contracts (filing and master contract listing)
- Evaluation of physician contract compliance/payment monitoring programs
- Analyze arrangements to verify payment is in accordance with a signed/valid contract

Maintaining compliance with physician contracts also means being able to understand the nuances and potential pitfalls that are unique to each type of arrangement – Employment; Independent; Administrative Services; Recruitment; Joint Ventures; Leases; and Professional services agreements, including medical directors – and how they affect your organization. Within the above arrangements, our objectives include determining whether:

- Financial arrangements with physicians have current written agreements that comply with key aspects of Stark regulations.

- A comprehensive program is in place to monitor payments to physicians based upon contract terms to avoid overpayments, including a resolution process in the event an overpayment is identified.
- An effective monitoring process exists to verify physician contracts are properly reviewed, approved and renewed on a timely basis.
- An effective mechanism is in place to obtain and document Fair Market Value for the services being provided when a physician is compensated or involved in rental of space or equipment.
- A control process is present to monitor space and equipment usage, as well as monitoring and collection of physician accounts receivable.
- An effective mechanism is available to document that the terms of each agreement are being followed, including services provided.
- A process exists to identify services provided to physicians and verify an agreement is in place with commercially reasonable payments being made for these services.

CHAN Healthcare also provides the following About CHAN Healthcare physician related services to help healthcare organizations more effectively manage physician practices:

- **Physician Revenue Cycle** – Review the process for revenue charge capture/billing for physician services in selected departments. Additionally, for selected registered/admitted inpatient and outpatient accounts, perform detail testing of a sample of patient accounts (i.e. using superbills and charge sheets) to determine whether physician services were accurate, and timely charged and billed.
- **Physician Coding Audits** – Audit of the accuracy of the professional Current Procedural Terminology (CPT) coding, according to CPT guidelines. Detailed review of patient medical records, encounter forms and Centers for Medicare and Medicaid Services (CMS) 1500 claim forms from an independently selected judgmental sample.
- **Physician Coding** – Implement a monitoring program.

Why CHAN Healthcare?

- **Experience** – CHAN Healthcare is a highly qualified resource with vast experience in reviewing all types of physician arrangements from large healthcare systems to stand alone hospitals.
- **Project Team** – Our multi-disciplinary team has in-depth knowledge of simple to complex physician arrangements, the risks that are unique to each type of contract, and the processes that can be implemented to avoid these risks.
- **Mission Driven** – Our goal is to advance healthcare organizations by assisting our clients in fulfilling their mission.

About CHAN Healthcare

CHAN Healthcare is dedicated to advancing healthcare organizations through our comprehensive internal audit services and targeted consulting services. With our deep industry knowledge and collaborative approach, we identify opportunities and tailor comprehensive solutions to manage risk and solve complex issues in today's changing healthcare climate. Formed in 1997, CHAN Healthcare provides internal audit and consulting services to more than 700 hospitals and healthcare organizations, in more than 30 states across the country.

CHAN Healthcare offers comprehensive suites of services and products that help clients mitigate risks, streamline processes and optimize performance. Our extensive expertise within healthcare audit and compliance includes specialized staff dedicated to system development and data analytics. This dedicated staff allows CHAN Healthcare the ability to perform ongoing research and development of new tools and analytics, refinement and expanded use of existing tools, and customization of tools and services.

Our collaborative approach and operating philosophy make us a preferred provider when it comes to improving healthcare system operations. By remaining dedicated to and concentrating our resources on the healthcare industry, CHAN Healthcare is able to be a true source of trust to the healthcare systems we serve.

Contact Information

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